

MANAGING THE RISKS ASSOCIATED WITH EVENTS

A Resource to Help Not for Profits Identify Risks and Consider Potential Mitigation Strategies

Many Not for Profit organisations use an event as a way for people to meet, provide support, make plans and to raise funds.

An "event" can range from small group meetings, a weekend working bee or bbq, trivia nights, market stalls or dinner dances, auctions and/or major entertainment activities such as fetes, fairs and fun runs.

The organisation and its members personally take on a broad range of risks and expectations of safety and satisfaction from those attending, volunteering and performing. Neighbouring entities and regulatory authorities also become stakeholders.

WHAT ARE OUR RISK EXPOSURES?

In considering any event the executive of a Not for Profit organisation needs to consider:

- What could happen?
- Who are the stakeholders impacted?
- Can we eliminate the risk altogether?
- If it happens what would / could we do?
- How could we control or reduce the impact?
- Can we transfer some of the risks to insurers?



The following checklist is by no means exhaustive, but serves as a starting point for organisations to consider the specific risk exposures which might be generated from conducting an event, no matter how large or small.

Name / Description of the Event:				
Date of the Event:/_	/ Approved by the Org	anisation:/		
ocation where the Event will be Held:				
Consider	Key Exposure Areas	Example Controls		
Co-ordination	Lack of co-ordination Poor communication Lack of understanding Lack of clarity on responsibility	 Clear roles and responsibility (Chairperson, Treasurer, Secretary, Marketing etc Allocation of tasks based on knowledge and skills Out sourced tasks which require qualified trades persons / expertise Flow charts / event briefings Run sheet of all activities, responsibilities and time line Contact sheets Formal cancellation / alternative venue plan and notification mechanisms Vests, identification tags, armbands etc 		
Approvals	Breach of regulations / legislation Illegal activity Personal responsibility of individuals	Obtain formal permission / consent from: School / church officials Venue hirer / operator Local council Emergency authorities Gaming and racing		
Documentation	Improper recording / loss of documents necessary to demonstrate compliance Records to defend a complaint or future legal action Loss of historical information through change in Board, executive committees or employees.	 Recording of minutes and other approvals Copies of agreements with all contractors, venue hirers, performers, amusement operators etc Confirmation of intellectual property usage / copyright permission Confirmation of compliance certificates and insurances Adequate backup and historical storage for incoming Boards and executive 		
 Who was a volunteer Ensuring a safe work environment Working with and near children 	Compliance with O H & S requirements Volunteers participating at various times and over multiple shifts - how to identify who was in attendance Clarifying volunteers versus accompanying spouses, children or relatives Clarity on what is considered work for the NFP association or work directly for the entity such as church or school Incidents travelling to & from the event Assembly, operation and maintenance of equipment	 Documented orientation / briefing / training / roles & activities Sign in / sign off register for all volunteers Distribution of clear instructions, times and allocation of duties Reference / police checks where appropriate Procedures for use of tools & power equipment, chemicals, work in confined spaces and at heights 		

Consider	Van Francisco Avaca	Francis Controls
Consider	Key Exposure Areas	Example Controls
 Number of people expected to attend How the event is being advertised and promoted Toilet facilities Profile and gender of attendees Access to bodies of water Crowd communication 	Entry and exit points Managing passers-by / unexpected increases in crowd numbers Access for people with disabilities / elderly Adequacy of lighting Slips, trips and falls Heat, cold, lightning or other extreme weather Outbreak of violence, crowd misbehaviour Child protection (bullying, molestation, drug use)	 Information / event control points Formal entrance / ticketing Detailed site plans with emergency evacuation Site inspections pre / during and post event including all amenities Easy access to / complimentary or sponsored water Auxiliary back-up power Clear signage Access to shelter, sunshade / sunscreen and first aid Use of barricades and crowd control mechanisms Use of sharps containers
 Alcohol Delivery, storage and security Venue rules Liquor licensing requirements Under aged attendees 	Responsible service of alcohol Underage drinking Identification of BYO contents Glass breakage Standard drink measures	 Emergency planning Formal incident reporting Enlisting / training of volunteers in RSA Proof of age checks / banding & ID cards Display of RSA notices Restricted sales areas / family areas Enforcing alcohol servicing times Baggage inspections Use of plastic containers vs glass Adequate access to food and water Increased toilet facilities Adequate recycling facilities
 Catering / Food Safety Permits Food sourcing and preparation Handling, display storage and disposal Personal hygiene and cleaning 	Volunteer supplied food Volunteer supplied cooking equipment Contamination / poisons Allergies Use and storage of LPG cylinders Sharps injuries	 Formal processes for all food sourcing, transportation, storage and sale Formal food handling procedures Food preparation / serving separated from general access Signage (ingredients)
 Amusement / Activities Approval for the type of activities Volunteer operated / commercial operator Equipment on loan / dry or wet hire Entertainers / performers 	Use of unregistered equipment / plant Mechanical amusements / rides Aircraft / watercraft Animals Sports & recreational activities Rallies / demonstrations Fun runs / walks Dance floors / moshpits Temporary staging / seating / lighting Controversy / offence / libel Weather events / high wind	 Operators to have minimum \$5m liability insurance (preferably higher with amusement rides etc) and workers compensation Contractor and performer verification / sighting for all required permits, compliance certificates and insurances Detailed site services layout Water safety and life guards Regular weather / wind monitoring and reporting
Fireworks / Pyrotechnics	Public safety Legislative compliance Environmental	SignageExclusion zonesFire extinguishment materialsEmergency planning

Consider	Key Exposure Areas	Example Controls
Market StallsFood sourcingProduct safety	Toys (choking and safety hazard) Clothing (fire, allergy, inaccurate labelling) Imported and second hand goods Weights and measures requirements Banned, pirated or restricted products Deemed manufacturer provisions under Australian Consumer Law Plastic bag usage Copyright breaches	 Documented register and contacts for all stall holders and products External stall holders required to effect insurance Compliance requirement / checking against Australian standards for electrical, toys and clothing
 First Aid / Security Volunteer St Johns / public services Contracted / venue supplied operators 	Adequacy of resources Liaison / co-ordination Medical mistreatment Use of force / assault / wrongful eviction	 Nominated points of co-ordination and notification Formal first aid stations Proof of insurances Reference checking Formal contingency plans for medical emergency / infection control Formal incident reporting
Contractor Management	Roles and activities that are outside the skill set / authority if the organisation, its employees and /or volunteers	 Sign in requirements Working with children Sighting and recording of licences and qualifications. O H & S permits Proof of insurance (liability and workers compensation)
 Waste Noise	Music and public address systems Excessive crowd noise Cooking oils General waste	 Neighbour engagement Smoking controls / bans General cleaning, toilet and waste inspection schedules / restocking Move in / move out Late night leaving controls
 Cash and Property Events contents Cash and valuables Hire equipment Donated items Traffic Management	Burglary or theft Malicious damage / vandalism Weather impact on property in the open air Public holidays / delayed banking Employee / volunteer fraud Adequacy of car parking Noise	 Secure storage Temporary security patrols Dual responsibility for cash management Secure cash storage 24 hour banking arrangements Use of security guard for collection of float and large sums Formal traffic management plan Use of traffic wardens
Disability accessParkingRoad closures	Congestion Impact on adjoining properties	 Formalised procedures for pack in / pack out and use of heavy vehicles Negotiation of increased public transport Notification to local taxi operators Designated over flow parking

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